Date: 18 June 2019
Subject: Summary Update Report from the Greater Manchester Joint Commissioning Board Executive
Report of: Rob Bellingham, Interim Managing Director, Greater Manchester Joint Commissioning Team

PURPOSE OF REPORT:
As members are aware, in the months where the full JCB does not meet, a JCB Executive meeting is held. To ensure proper connectivity from the Executive to the Board, it is proposed that each meeting of the JCB will receive a summary of the work done via the Executive.

RECOMMENDATIONS:
The Greater Manchester Joint Commissioning Board is asked to note this report, confirming the actions and agreements made at the JCB Executive.

Further updates from the JCB Executive will continue to be provided going forward.

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SYSTEM ENGAGEMENT

Please complete the information below to outline the discussion with sectoral governance groups prior to submitting to the GM Joint Commissioning Board. If it is not appropriate / deemed necessary for a discussion with a particular group please state why.

PRIMARY CARE ADVISORY GROUP (PCAG)
Has the paper been discussed by PCAG? No
If no please outline the reason: Not applicable

PROVIDER FEDERATION BOARD (PFB)
Has the paper been discussed by PFB? No
If no please outline the reason: Not applicable

WIDER LEADERSHIP TEAM (WLT)
Has the paper been discussed by WLT? No
If no please outline the reason: Not applicable

STRATEGIC PARTNERSHIP EXECUTIVE BOARD (PEB)
Has the paper been discussed by PEB? No
If no please outline the reason: Not applicable

GM CCG DIRECTORS OF COMMISSIONING (DOCS)
Has the paper been discussed by DoCs? No
If no please outline the reason: Not applicable

GM CCG CHIEF FINANCE OFFERS (CFOS)
Has the paper been discussed by CFOs? No
If no please outline the reason: Not applicable

GM LA HEADS OF COMMISSIONING (HOCS)
Has the paper been discussed by HoCs? No
If no please outline the reason: Not applicable
1.0 INTRODUCTION

As members are aware, in the months where the full JCB does not meet, a JCB Executive meeting is held. To ensure proper connectivity from the Executive to the Board, it is proposed that each meeting of the JCB will receive a summary of the work done via the Executive.

2.0 PROGRESS UPDATE

Since the last meeting of the JCB, two meetings of the Executive have taken place as follows:

16th April 2019

Invitations to this meeting had been extended to the full membership of the JCB to afford all members the opportunity to contribute to the Future of Commissioning item.

The following items were considered at the meeting:

Chair’s Announcements

On behalf of the Board, the Chair acknowledged the valuable contribution of Dr Alan Dow, whose term of office at Tameside and Glossop CCG came to an end on 31st March 2019.

Due to the volume of business being conducted through the JCB, it was proposed and agreed that the JCB would meet bi-monthly in public going forward.

The Future of Commissioning

The JCBE received a report on the outcome of two simultaneous reviews – the ‘100-Day Commissioning Review’ and the ‘Review of GM Commissioning’. Both reviews commenced in earnest on 7th January 2019, building on two earlier engagement events. The purpose of the reviews was to describe ‘the what and how’ of future commissioning arrangements across Greater Manchester.

There were eleven recommendations (grouped under five key topics) about the opportunities to strengthen and mature the commissioning arrangements across Greater Manchester in order to deliver the objectives of GM Taking Charge and the wider GM Health and Social Care Partnership strategy.

The JCBE received the report and supported the recommendations made therein.

The report was also endorsed at the GM Partnership Executive Board on the 25th April 2019.

Commissioning Priorities Programme 2019/2020

Rob Bellingham, Interim Managing Director, GM Joint Commissioning Team, introduced a paper which provided a further update to the commissioning priorities programme for 2019/20, previously presented to the JCB in February 2019.
The aim of the review undertaken was to rationalize the number of projects into thematic areas and to assess the potential long-term commissioning implications post transformation funding.

The JCB agreed to the proposal to undertake further work on each of these areas and requested further information in respect of the detailed work programmes. The first stage of this process will be to share an updated version of each of the specific project areas, currently being updated by the Project Management Office within the Health and Social Care Partnership Team.

The Board discussed the proposed next steps and the suggested components of the process including funding source and cost benefit analysis and realisation. Links with localities was highlighted with the requirement to ensure a standardised approach which is shared across the localities to eliminate variation and duplication.

Members requested further clarity on the next steps and support for localities to deliver the priorities. The opportunity to reduce costs by addressing financial sustainability was identified as a key issue. Members highlighted the opportunities to address cross cutting issues linking for example housing with health along with the benefits for people, patients and localities.

It was agreed:

- That the JCB Executive will receive scheduled updates on the Commissioning Priorities Programme throughout 2019/20.
- Accountable Officers will have oversight of the outputs and workplan, via the soon to be established Commissioning Leadership Group.

**Improving Specialist Care Update**

Anthony Hassall, Improving Specialist Care Programme Lead, provided an overview of the progress made with the options appraisal (including the modelling outputs) for the GM Models of Care developed through the Improving Specialist Care (ISC) Programme.

The key issues within this paper for note and discussion are the appraisal discussions and the recommendations from the ISC Programme Board.

The JCB noted the contents of the report and endorsed the recommendations from the ISC Programme Board.

**GM Shared Services**

John Hampton, Interim Managing Director GM Shared Services and Interim Programme Director, Theme 4, Corporate Services, GMHSC Partnership, provided a progress report on the Corporate Services Delivery Vehicle and proposed next steps.

The JCB noted the contents of the report.

**Theme 4 Clinical Support Services Programme Update**
Andrew Cannell presented the report on behalf of Steve Wilson, Executive Lead, Finance and Investment, GMHSC Partnership.

The report provided an overview of the current governance structure for the GM Transformation Theme 4 Clinical Support Services portfolio, review whether it is fit for purpose going forward and make recommendations for change.

The JCBE noted the content of the report and were supportive of the proposed changes to the governance arrangements for the programme.

It was agreed that the JCB would have a key role in designing the programme and its outputs and would be directly involved in relevant aspects of the process going forward.

**Dementia United Plan**

Anthony Hassall, Chief Accountable Officer, Salford CCG, introduced the report which outlined the proposed themes for 2019/20 of the Dementia United Programme, the aims and objectives for those themes, the lead work streams and outcomes, and the timescales set for action.

The JCBE noted the content of the report. In order to provide the relevant assurance on a key priority programme, it was agreed that the JCB and its Executive would receive a yearly update.

**A Bed Every Night**

Rob Bellingham, Interim Managing Director, GM Joint Commissioning Team, and Martyn Pritchard, Accountable Officer Trafford CCG, provided an update on A Bed Every Night. This was a process based update, designed to provide space for Board members to ask any questions or raise any issues.

The JCBE noted the paper and progress made to date.

**21st May 2019**

A meeting of the JCB Executive took place on the 21st May 2019. This was a shortened meeting (one hour) from 2.00 pm – 3.00 pm for important business. The remainder of the meeting was allocated to the Improving Specialist Care Workshop referenced under Chair’s Announcements below.

The following items were considered at the meeting:

**Chair’s Announcements**

**Improving Specialist Care Workshop**

The JCBE meeting was extended to include full membership of the JCB for the Improving Specialist Care Workshop which commenced immediately after the Board meeting. Dr John Patterson chaired this session as the Clinical Commissioning Lead for ISC.
The purpose of this session was to remind the JCB of the journey so far and to allow time for the JCB to consider the site options and agree next steps.

**JCB Membership**

Following the recent local elections, Councillor Linda Thomas has stepped down from her role as co-chair. A new co-chair will be identified at the earliest opportunity and a proposal will be presented to the full JCB in June for ratification.

Tom Tasker as co-chair will write to Councillor Thomas, thanking her for her contribution and leadership in establishing the JCB.

As agreed at the April JCB, we are moving to a bi-monthly cycle of meetings in public, with the first of these to be held in July 2019.
**Development of the JCB and the GM Joint Commissioning Team**

The JCBE received an update on progress on a number of the recommendations associated with the development of the JCB and the establishment of the GM Joint Commissioning Team.

It was noted that recruitment of the Managing Director for the GM Joint Commissioning Team had commenced with Manchester Health and Care Commissioning as the employer.

The JCBE noted the content of the report and progress to date on implementing some of the key recommendations.

**Elective Care Reform Programme**

Report of Dr Cath Briggs, Co-Chair of the GM Elective Reform Board, Chair, Stockport CCG, Clinical Advisor, NHSE Elective Care Transformation Programme.

The report provided a brief update and engaged the JCBE in the development of the GM Elective Reform Programme. The paper outlined the plan of action and invited feedback and involvement from the Board at the earliest stage.

The Elective Hub closed with a Mobilisation Event on 3rd April 2019, and a new phase of elective transformation work is now planned. This work will be developed via a new GM Elective Care Reform Board, chaired by Dr Cath Briggs (Clinical Chair NHS Stockport CCG) and Louise Robson (Chief Executive Stockport Foundation Trust). The Board and its work will be further supported by Martyn Pritchard, Accountable Officer, NHS Trafford CCG. GM HSCP, through the Transformation Fund, is investing £1 million of programme money to support the work of the programme and enable transformation across the whole elective care pathway, with a focus on Outpatient Transformation.

The JCBE:

- Noted the content of the report.
- Supported the next phase of engagement and prioritisation for the Elective Reform Programme.
- Supported the implementation of elective demand good practice signed off previously by the Board.

**A Bed Every Night**

The report provided the JCBE with an update on progress regarding the Health and Care input to the A Bed Every Night Programme. It builds on previous inputs at the Board as follows:

March 2019 – Agreement to make £0.5m of Transformation Funding available to support the continuation of the programme during Q1 of 2019/20
April 2019 – Progress update following a presentation to the JCB members by the GM Mayor

The JCBE: -

- Noted the paper.
- Progress made since the last meeting.
- Identified actions described.

3.0 RECOMMENDATIONS

The Greater Manchester Joint Commissioning Board is asked to note this report, confirming the actions and agreements made at the JCB Executive as set out above.

Further updates from the JCB Executive will continue to be provided going forward.