GM JOINT COMMISSIONING BOARD

MINUTES OF THE MEETING HELD ON 19 MARCH 2019 AT GMCA OFFICES, CHURCHGATE HOUSE, MANCHESTER

Bolton
Councillor Linda Thomas (Co-Chair)
Dr Wirin Bhatiani
Su Long

Bury
Geoff Little

Manchester
Councillor Bev Craig
Dr Ruth Bromley
Ian Williamson

Oldham
Councillor Sean Fielding
Dr John Patterson
Carolyn Wilkins

Heywood, Middleton and Rochdale
Dr Chris Duffy

Salford
Councillor John Merry
Dr Tom Tasker (Chair)
Steve Dixon

Stockport
Dr Catherine Briggs
Mark Chidgey

Tameside
Councillor Brenda Warrington
Steven Pleasant

Trafford
Councillor Judith Lloyd
Dr Sally Johnston
Martyn Pritchard

Wigan
Councillor Keith Cunliffe
Dr Tim Dalton

GM Commissioning
Rob Bellingham

GMCA
Eamonn Boylan
Lindsay Dunn
Liz Treacy

GM Directors of Commissioning
Margaret O’Dwyer
HSCJCB 01/19  WELCOME AND APOLOGIES

Dr Tom Tasker, Clinical Chair, Salford CCG welcomed all locality members to meeting of the GM Health and Care Joint Commissioning Board.

Apologies for absence were received from the following;

Dr Alan Dow (Tameside & Glossop CCG), Councillor Alex Ganotis (Stockport Council), Anthony Hassall (Salford CCG), Caroline Kurzeja (Wigan Council), Councillor Tom Mc Gee (Stockport Council), Councillor Sarah Rowbotham (Rochdale Council), Steve Rumblelow (Rochdale Council), Dr Jeff Schryer (Bury CCG), Councillor Rishi Shori (Bury Council) and Councillor Andrew Western (Trafford Council).

HSCJCB 02/19  CHAIRS ANNOUNCEMENTS AND URGENT BUSINESS

There were no Chairs announcements or urgent business items.

HSCJCB 03/19  DECLARATIONS OF INTEREST

There were no declarations of interest made in relation to any item on the agenda.

HSCJCB 04/19  MINUTES OF THE JCB MEETING ON 18 DECEMBER 2018

The minutes of the meeting held on 18 December 2018 were submitted for consideration.

An update under item HSCJCB 04/18 was provided and it was confirmed that the issue with regard to Heywood, Middleton and Rochdale (HMR) CCG has been satisfactorily resolved and the CCG has signed off the full Terms of Reference (ToR) for the GM Joint Commissioning Board.

Work with regard to the delegation of relevant Local Authority functions has commenced and the Board will receive a progress update at the next meeting in June 2019.

RESOLVED

1. That the minutes of the meeting of the GM Joint Commissioning Board held on 18 December 2018 be approved as a correct record.
2. That the update with regard to HMR CCG and the Terms of Reference for the JCB be noted.
3. That the work underway to extend the scope of the ToR to provide the delegation of specified Local Authority commissioning decisions be noted.
SUMMARY UPDATE REPORT FROM THE GREATER MANCHESTER JOINT COMMISSIONING BOARD EXECUTIVE

Rob Bellingham, Interim Managing Director, Greater Manchester Health and Care Commissioning informed members that in the months where the full GM Joint Commissioning Board (JCB) does not meet, a JCB Executive meeting is held. To ensure connectivity from the Executive to the Board, each meeting of the JCB will receive a summary of the work done by the Executive.

The Board were provided with a progress report on the two meetings of the Executive since the last meeting of the JCB. Members were asked to agree to receive further updates at future meetings and as this was the first update presented, were requested to provide comment on the format and content of the report. Members agreed that the update and format of the report was helpful and informative.

Sarah Price, Executive Lead for Population Health and Commissioning, Greater Manchester Health and Social Care Partnership (GMHSCP) explained that options relating to potential service configurations for Improving Specialised Care were due to be presented at a scheduled workshop on 21 March 2019. It had been agreed that this would be deferred until May, the reasons for which were outlined to the Board.

RESOLVED

1. That the report is noted.
2. That the proposal to provide further updates at future meetings in the format presented is agreed.
3. That the update in relation to the Improving Specialist Care programme and workshop is noted.

TAKING CHARGE THE NEXT FIVE YEARS: THE GREATER MANCHESTER HEALTH AND SOCIAL CARE PROSPECTUS

Jon Rouse, Chief Officer, GMHSCP presented the draft GM Health and Social Care Prospectus which takes stock of the difference devolution has made, considers the challenges and explores new opportunities to build on success. The draft reflects feedback received from stakeholders across the system and members were advised that changes have been made to reflect the recent publication of the NHS Long Term Plan.

The Joint Commissioning Board were requested to consider the final draft of the Prospectus and the role the commissioning system can play in its delivery. The comments on which will be fed into the final sign off of the Prospectus at the Partnership Executive Board on 25 March 2019. This will then be followed by a formal launch that aligns with the GM Public Service White Paper.

On behalf of the Board, the Chair welcomed the Prospectus and commented that the draft had been thoroughly socialised across the system with adequate opportunity to provide
feedback and comment resulting in coproduction. The JCB endorsed the final draft of the Prospectus.

RESOLVED

That the final draft of Taking Charge – the Next Five Years: The Greater Manchester Health and Social Care Prospectus be endorsed by the GM Joint Commissioning Board.

HSCJCB 07/19  100 DAY COMMISSIONING REVIEW AND REVIEW OF GM COMMISSIONING

Ian Williamson, Chief Accountable Officer, Manchester Health and Care Commissioning introduced a report which provided a brief update on the progress of the 100 day commissioning review and the Review of GM Commissioning. Members were provided with a reminder of the objectives of the review and the challenges faced by the GM health and social care system.

The reviews have involved an extensive series of semi-structured interviews with key stakeholders and multiple engagement opportunities through pre-existing meetings. The GM JCB Executive meeting on 19 February considered a comprehensive interim report, presented as a first draft of a final consolidated report covering both reviews. A ‘commissioning workshop’ was held on 25 February and was attended by all 10 Localities and colleagues at a GM level.

It was advised that it had originally been intended to present a final version of the report to Board. However, further time is required to refine the key recommendations of the draft report and ensure there is consensus on supporting the next steps for maturity of commissioning arrangements. It was proposed that a final version should be presented to the Board for consideration at a meeting in public in April prior to approval by the Health and Social Care Partnership Executive Board.

In support of the reviews Dr Sally Johnstone, Clinical Chair, Trafford CCG supplemented this by providing an overview of the positive outcomes of the commissioning workshop. The strength of place based integrated health and care commissioning to deliver better outcomes and standards was emphasised.

The Board discussed their concerns with regards to timescales and it was agreed that the GM Partnership Executive Board will be provided with an opportunity to consider the final draft prior to approval by the JCB in public. It was proposed that the consolidated report of both reviews would be presented to the Board for approval at the most appropriate opportunity. Members requested a more detailed briefing document for strategic commissioners in localities to share with broader partners.

RESOLVED

1. That the update briefing report is noted.
2. That the JCB Executive receive further draft iterations of the report in April and May prior to formal presentation to the GM JCB at the most appropriate time.

3. That the GM Health and Care Partnership Executive Board receive further draft iterations of the report prior to formal presentation to the GM JCB.

4. That a further detailed briefing document is prepared for strategic commissioners to share with broader partners.

HSCJCB 08/19 IMPROVING SPECIALIST CARE PROGRAMME: NEURO-REHABILITATION SERVICES UPDATE

Steve Dixon, Chief Finance Officer Salford CCG and Commissioning Lead for neuro-rehabilitation services introduced a report which provided the Board with a further update on a new recommended model of care for neuro-rehabilitation services.

In presenting the report he provided members with an outline of the completed design and assurance process for the neuro-rehabilitation workstream and the justification and decision-making process in selecting the single provider.

The recommendation for the single provider is that the GM Neurosciences Centre (Salford NHS Foundation Trust) be commissioned as the single provider for the bed based neuro-rehabilitation services across GM.

The configuration of sites and beds within the model were outlined and it was confirmed that community neuro-rehabilitation services in every locality area will provide patients with a consistent service offer.

It was advised that the completed business case will be presented for approval to the GM Joint Commissioning Board in June 2019. Alongside this, there will be a focus on responding to the queries raised through the engagement process. Travel analysis and the impact for patients, families and carers will be addressed and a full equality impact assessment will be undertaken. Reassurance will be provided on the dependencies with community neuro-rehabilitation services and financial analysis from a commissioner’s perspective and the impact on provider cost base will be undertaken prior to submission to the Board for approval in June.

Dr Chris Duffy, Clinical Chair Heywood, Middleton and Rochdale CCG questioned the reference within the report made to twelve localities with regards to community services and it was confirmed that at the start of the process, Manchester locality was split into three areas. It was advised that Manchester are considering their approach to community neuro-rehabilitation services through the local approval process. Further information was requested with regard to the costings for commissioners for community neuro-rehabilitation services and whether an indication will be provided on the expected level of investment and standard across GM.
It was advised that information was available on the current level of investment for community neuro-rehabilitation services for each locality along with information on those localities that have chosen to invest more.

It was confirmed that the case for change for the proposed model of care had included an agreed specification and standards for community neuro-rehabilitation services. It did not include however a recommendation on the level of investment at locality level. Rather it will be for each locality to determine the level of investment required to deliver the standards and it was anticipated there will be differential levels of investment in localities in order to achieve the agreed specifications and standards.

Dr Ruth Bromley, Clinical Chair, Manchester Health and Care Commissioning welcomed the specifications and standards within community neuro-rehabilitation services. Further consideration of the requirements of combined pathways for patients with multiple needs was requested as part of the business case.

Dr Tim Dalton, Clinical Chair, Wigan Commissioning identified the requirement to ensure the standards for community provision will be met at a local level in order to ensure patient flow is maintained.

It was acknowledged that a key feature of the case for change will be an effective acute bed base and community services. It was recognised that in order to unlock the potential of the case for change, the sequencing of both will be vital. It was confirmed that the business case will articulate the sequencing and timings of the implementation of bed base and community neuro-rehabilitation services.

Jon Rouse confirmed that during 2019/20, GMHSC Partnership will undertake a ‘deep dive’ exercise on the development of community neuro-rehabilitation services and the implementation of standards under the assurance framework.

Ian Williamson offered his support for the recommendations and commented that as the role of the JCB develops, there will be a requirement to ensure that proposals for specialised care are considered collectively rather than isolation in order to deliver the greatest benefit for the population in GM.

RESOLVED

1. That the decision making process in selecting single provider be endorsed.
2. That the recommendation of single provider be endorsed.
3. That the recommendation of site and bed-base configuration be endorsed.
4. That the business case framework and decision to undertake full business case be endorsed.

HSCJCB 09/19 COMMISSIONING FOR POPULATION HEALTH

Sarah Price provided the Board with a presentation on the work underway to improve the health outcomes for people in Greater Manchester commissioning for population health.
A snapshot of the challenges of the GM population, the ambition and measures for success were outlined to the Board. The strategic transformation objectives of the first GM Population Health Plan along with a breakdown of transformation fund investment programmes was summarised.

Members were provided with details of the journey so far, and an overview of areas of success of the following programs;

- Making Smoking History
- Working Well: Early Help
- Health Checks
- GM Moving
- Pilot to Incentivise Healthy Lives

The next steps towards a GM population health system where overlaps are shaped to improve health and stimulate inclusive economic growth were outlined.

Su Long, Accountable Officer, Bolton CCG highlighted the opportunity for the Board to collectively combine resources provided by transformation funding to prioritise resources and budgets to focus on prevention methods to improve the GM population health.

In support of the presentation, Councillor John Merry, Salford CC welcomed the approach and highlighted the necessity to understand the psychological issues that prevent individuals from adopting the correct mind-set and the reassurances required. It was agreed that a more targeted approach to deliver on the programmes of work could be adopted.

Councillor Keith Cunliffe, Wigan Council highlighted the characteristics of deprived communities and the need to adopt a coordinated method to connect with communities utilising an asset based-ordinated approach.

Members were encouraged by the first signs of improvement and Dr Wirin Bhatiani, Clinical Chair, Bolton CCG highlighted the difficulties within the Bolton locality to address the continued health inequalities that exist and welcomed the opportunity to understand how these have been tackled.

Carolyn Wilkins, Accountable Officer, Oldham Commissioning provided reassurance that certain programs identified within the Population Health Plan are integrated within the Oldham locality plan and already significant improvements are being recognised addressing and narrowing health inequality gaps.

Councillor Bev Craig, Manchester CC identified the challenges of commissioning at GM and locality level and the future role for JCB. The wider connections of health and wealth and the health and employment early help model was valued. A copy of the presentation was requested.
Agreeing that a targeted approach should be the methodology adopted, Geoff Little, Accountable Officer Bury CCG suggested the development of intervention toolkits along with outcomes measures of targeted investments.

Dr John Patterson, Oldham CCG endorsed the approach and highlighted the evidence of both primary and secondary focused prevention to tackle health inequalities. The use of technology was identified, however it was recognised that personal engagement and discussion will also be required to meet a shared purpose. The appetite to focus on the vulnerable population health in GM was considered to be the significant area to address the long term metrics and observe considerable signs of improvement.

Sarah Price recognised the challenge in the balance of what is better carried out at locality and GM level and provided examples of interventions carried out for both. It was acknowledged that help and support should be provided in a way that makes sense and helps individual make choices which lead to healthier outcomes.

It was advised that further background information on the programmes could be provided for members if considered helpful. It was suggested that a future consideration for the JCB will be to reflect on the level of investment and the balance in long term for both primary and secondary prevention and need.

**RESOLVED**

1. That the progress on work underway to improve the health outcomes for people in GM is noted.
2. That the success outlined within population health programmes is recognised.
3. That the next steps towards a GM population health system to improve health and stimulate inclusive growth are noted.
4. That a more targeted approach is adopted to deliver programmes to different cohorts.
5. That a copy of the presentation is circulated to members.
6. That further consideration is provided to the development of successful intervention toolkits.
7. That further consideration is provided to the opportunities and role of the JCB to combine resources and prioritise prevention programmes to improve GM population health.

**HSCJCB 10/19**

DIRECTORS OF COMMISSIONING MONTHLY HIGHLIGHT REPORT

Margaret O’Dwyer, Director of Commissioning and Business Delivery and Chair of GM Directors of Commissioning (DOC’s) introduced the first highlight report to be presented to the Board which provided an update on business discussed and agreed at the GM Directors of Commissioning meetings which took place between November 2018 and February 2019.

It was advised that the GM DOC’s have oversight of the Effective Use of Resources Group and the Clinical Standards Board, both of which formally report into DOC’s to ensure a consistent approach across GM. The remit and range of topics considered by the group were
outlined and it was anticipated that a future update report share outputs of joint work in integrated system.

In welcoming the report Steven Pleasant, Accountable Officer, Tameside and Glossop CCG commented on the range of work undertaken by GM Directors of Commissioning. Specifically, it was highlighted that from a governance viewpoint it would be advantageous for the opinions of DOC’s to be considered by the JCB in order to help inform decisions.

The Chair agreed that standardisation of sequencing of system engagement with sectoral governance will be beneficial for the JCB. The level of detail within the report was considered to be suitable and members were requested to provide any further comment on the format and structure if desired.

RESOLVED

That the content of the highlight report is noted.

**HSCJCB 11/19**  
**DATES OF FUTURE MEETINGS**

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<tr>
<th>Date</th>
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<tr>
<td>Tuesday 18 June 2019</td>
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<tr>
<td>Tuesday 17 September 2019</td>
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<tr>
<td>Tuesday 17 December 2019</td>
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All meetings will take place in the Boardroom at GMCA Offices, 1st Floor, Churchgate House.