

## Housing, Planning & Environment Overview & Scrutiny Committee

**Date:** 10<sup>th</sup> January 2019

**Subject:** Transport Capital Programme

**Report of:** Steve Warrener, Finance & Corporate Services Director and Bob Morris, Chief Operating Officer, TfGM

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### PURPOSE OF REPORT

To provide members of the Planning, Housing & Environment Overview & Scrutiny Committee with an overview of the Capital Programme for which TfGM is currently responsible, together with details of the current Member-led oversight and governance arrangements that are in place for the various elements of this programme.

### RECOMMENDATIONS

The Committee is recommended to note the Capital Programme for which TfGM is currently responsible and comment on the oversight and governance arrangements that are currently in place for this programme.

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### BACKGROUND PAPERS

The following is a list of the background papers on which this report is based in accordance with the requirements of Section 100D (1) of the Local Government Act 1972. It does not include documents, which would disclose exempt or confidential information as identified by that Act.

- Transforming Cities Challenge Fund Update – 29 June 2018 GMCA  
[https://www.greatermanchester-ca.gov.uk/download/meetings/id/3355/23\\_transforming\\_cities\\_challenge\\_fund](https://www.greatermanchester-ca.gov.uk/download/meetings/id/3355/23_transforming_cities_challenge_fund)
- GM Full Fibre Programme Update – 27 July 2018 GMCA  
<https://www.greatermanchester->

[ca.gov.uk/download/meetings/id/3517/17\\_full\\_fibre\\_update](https://www.greatermanchester-ca.gov.uk/download/meetings/id/3517/17_full_fibre_update)

- Local Growth Deal 6 Monthly Update - 28 September 2018 GMCA  
[https://www.greatermanchester-ca.gov.uk/download/meetings/id/3707/22\\_local\\_growth\\_deal\\_-\\_6\\_monthly\\_report](https://www.greatermanchester-ca.gov.uk/download/meetings/id/3707/22_local_growth_deal_-_6_monthly_report)
- Cycling & Walking Challenge Fund Update – 28 September GMCA  
[https://www.greatermanchester-ca.gov.uk/download/meetings/id/3706/21\\_cycling\\_and\\_walking\\_challenge\\_fund](https://www.greatermanchester-ca.gov.uk/download/meetings/id/3706/21_cycling_and_walking_challenge_fund)
- Rail Infrastructure Update – 12 October 2018 TfGMC Capital Projects & Policy Sub-Committee  
[https://www.greatermanchester-ca.gov.uk/download/meetings/id/3739/item\\_5\\_rail\\_infrastructure\\_update](https://www.greatermanchester-ca.gov.uk/download/meetings/id/3739/item_5_rail_infrastructure_update)
- Metrolink Capital Update - 12 October 2018 TfGMC Capital Projects & Policy Sub-Committee  
[https://www.greatermanchester-ca.gov.uk/download/meetings/id/3740/item\\_6\\_metrolink\\_capital\\_update](https://www.greatermanchester-ca.gov.uk/download/meetings/id/3740/item_6_metrolink_capital_update)
- GMCA Capital Update – 26 October 2018 GMCA  
[https://www.greatermanchester-ca.gov.uk/download/meetings/id/3782/13a\\_gmca\\_capital\\_updte\\_201819](https://www.greatermanchester-ca.gov.uk/download/meetings/id/3782/13a_gmca_capital_updte_201819)
- Bus Priority Update – 23 November 2018 TfGMC Capital Projects & Policy Sub-Committee  
[https://www.greatermanchester-ca.gov.uk/download/meetings/id/3919/item\\_5\\_bus\\_priority\\_update](https://www.greatermanchester-ca.gov.uk/download/meetings/id/3919/item_5_bus_priority_update)
- Interchanges Update – 23 November 2018 TfGMC Capital Projects & Policy Sub-Committee  
[https://www.greatermanchester-ca.gov.uk/download/meetings/id/3920/item\\_6](https://www.greatermanchester-ca.gov.uk/download/meetings/id/3920/item_6)  
[https://www.greatermanchester-ca.gov.uk/download/meetings/id/3921/item\\_6\\_-\\_interchange\\_update\\_app\\_1](https://www.greatermanchester-ca.gov.uk/download/meetings/id/3921/item_6_-_interchange_update_app_1)

## **1 INTRODUCTION**

- 1.1 TfGM is currently responsible for the project and programme management of an extensive Capital Programme of infrastructure and associated investment.
- 1.2 This responsibility includes the development and delivery of schemes for which TfGM is the lead promoter, together with the provision of programme management oversight on behalf of GMCA on; and support to, a number of Local Authority promoted schemes.
- 1.3 Whilst the extent of this programme and its associated interfaces is quite detailed and complex, the following sections of this report and the accompanying slide pack seek to identify the main areas of both direct and indirect project and programme management activity for which TfGM is responsible and the funding, financial control, oversight and governance arrangements in relation to this activity which are currently in place.

## **2 TfGM PROMOTED SCHEMES**

- 2.1 The schemes on which TfGM is the lead promoter can be split into the following key areas of activity:
  - Transport Interchanges;
  - Bus Priority;
  - Metrolink (Extensions, Renewals and Capacity Improvements); and
  - Rail.

## **3 PROGRAMME MANAGEMENT ON BEHALF OF GMCA**

- 3.1 The Local Authority promoted schemes on which TfGM performs a programme management oversight and support role (including the seconding of Project Managers where necessary) on behalf of GMCA includes:
  - Local Growth Deal Highway Schemes;
  - Cycle City Ambition Grant Schemes;
  - Transforming Cities Fund Walking & Cycling Schemes (Mayor's Challenge Fund); and
  - GM Local Full Fibre Network.
- 3.2 It should be noted that some of the programmes of funding for which TfGM plays a programme management role on behalf of GMCA also include schemes for which TfGM is the lead promoter. For example, the Local Growth Deal Programme includes a number of Interchanges, Rail, Bus Priority and Metrolink schemes
- 3.3 It should further be noted that, in addition to those schemes and initiatives that sit within the core Capital Programme, TfGM also undertake a lead programme management role on a number of other strategic interventions on behalf of GMCA; with the GM Clean Air Plan being a key example in this regard.

## **4 CURRENT OVERSIGHT AND GOVERNANCE ARRANGEMENTS**

- 4.1 The schemes for which TfGM has Capital Programme Management responsibility, either as a direct scheme promoter or in a programme management support capacity to Local Authority promoted schemes on behalf of GMCA, are subject to a range of different types of GMCA Member-led governance and oversight arrangements, as set out in the attached slides. This Member-led oversight and governance builds on the extensive officer-led assurance that takes place prior to reports being considered by Members.
- 4.2 Governance and oversight of the overall Capital Programme from a financial perspective is also provided via the quarterly Capital Update reports that are submitted to GMCA.
- 4.3 The attached slides (as referred to above) seek to provide:
- an overview of the different types of programme for which TfGM has either a direct or indirect managerial responsibility;
  - examples of the types of scheme which fall within each of these programmes, and
  - details of the funding, financial control, governance and oversight arrangements which are currently in place for each of these different types of programme.
- 4.4 It is intended that this information will be helpful in informing an initial conversation with members of the Planning, Housing & Environment Overview & Scrutiny Committee regarding the current position on the TfGM Capital Programme and in helping them form a view as to what level of further detail and scrutiny in relation to this programme they may wish to engage in going forwards.

## **5 RECOMMENDATIONS**

- 5.1 Recommendations are set out on the front page of this report.